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Choosing the Lesser Evil: Understanding Decision Making in Humanitarian Aid NGOs (Non-State Actors in International Law, Politics and Governance Series)

Liesbet Heyse

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How do non-governmental humanitarian aid organizations initiate, terminate and extend their project activities? Humanitarian aid organizations regularly face difficult decisions about life and death in a context of serious time constraints which force them daily to select whom to help and whom not to help. Liesbet Heyse focuses on how humanitarian aid organizations make these decisions and provides an inside view of the decision making processes. Two NGO case studies are used as illustration â€“ MÃ©decins sans FrontiÃ¨res (MSF) and Acting with Churches Together (ACT) â€“ both of which operate in an international network and represent specific types of NGOs often found in the community. This book opens up the black box of NGO operations, provides an empirical account of organizational decision making and combines insights of organization theory and organizational decision making theory.

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